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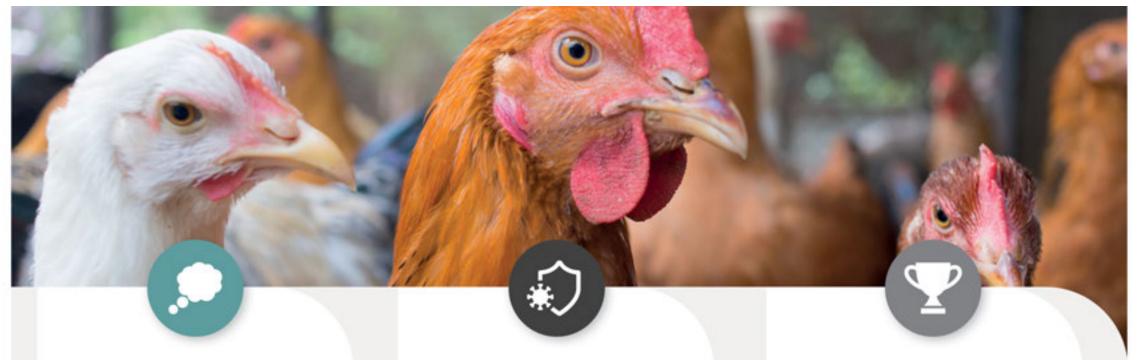
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Our Strategy



Invest in R&D to develop new products. Focusing on swine and poultry and infectious diseases

Creating partnerships and making strategically and financially robust acquisitions to develop core strengths.

Continue to develop Aivlosin targeting unexploited territories, species and medical claims.



Harnessing global demographic trends - drives animal protein demand



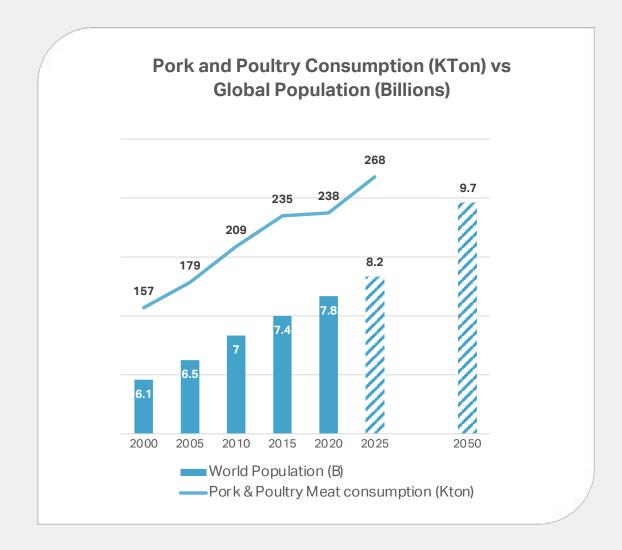
Population growth, compounding with GDP growth, increases meat consumption.



Nearly 2 billion more people to feed by 2050 globally.



Animal protein consumption increases with GDP and average household income growth.





Shaping the future of swine & poultry prevention with robust portfolio & pipeline





Monoclonal Antibodies



Vaccines for key economic diseases

Ecovaxxin® MG



Ecovaxxin® MS

Ecovaxxin® PCV-2 Mh





PRRS-V Mab

NE Mab

Anti-Parasitic candidates

Innovative delivery technologies

Reversal thermal technology

Mass delivery via *B. subtilis*

Monoclonal technology has revolutionised human health; added billion \$ medicines to the companion animal segment. Eco will bring this innovation to livestock



Agenda (Morning)

Welcome and Introduction Dr. David Hallas CEO	10.30-10.35
R&D Overview, Strategic Approach and Portfolio Dr. Hafid Benchaoui Head R&D	10.35-10.50
Importance of Mycoplasmas in poultry Professor Naola Ferguson	10.50-11.00
Best in Class Poultry Mycoplasma vaccines Dr. Natalie Desloges	11.00-11.10
Game changing Swine Biologicals Dr. Brian Martinson	11.10-11.25
Innovation in the treatment of swine respiratory disease Dr. Alphonso Lopez	11.25-11.30
Novel approaches to control enteric disease in poultry Dr. Alphonso Lopez	11.30-11.40
Biologicals Production Dr. Mike Huether	11.40-11.50
Portfolio Valuation & Financial analysis Chris Wilks CFO	11.50-12.05
Summary Dr David Hallas	12.05-12.15
Q&A	12.15-12.30





Our Vision



Dr. Hafid Benchaoui, DVM, PhD **Head, Global R&D**

"We focus on **biotech innovation** for **swine and poultry medicine**.



The next phase of our evolution is entry into the biologicals space through development of novel vaccines and unique alternatives to antibiotics



ECO is discovering and patenting first-in-class single domain monoclonal antibodies (nanobodies) for animal health".

INVITED EXTERNAL SPEAKER:



Professor Naola Ferguson-Noel, DVM, MAM, PhD
Professor, Department of Population Health, Poultry
Diagnostic and Research Center
Importance of mycoplasmas in poultry



Nathalie Desloges, PhD
Global Project Leader
Best-in-class poultry mycoplasma vaccines



Brian Martinson, PhD
Global Project Leader
Game changing porcine biologicals



Alfonso Lopez, DVM, Dip. ECPHM, PhD Senior Clinical Development Manager

a) Innovation in the treatment of swine respiratory disease b) Novel approaches to control enteric disease in poultry



Michael Huether, MS, PhD Senior Consultant

Biologicals production



ECO R&D at a Glance

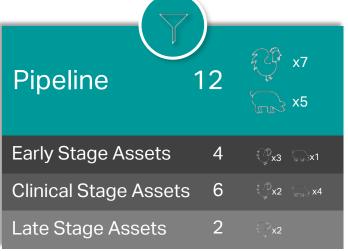














Innovation Throughout



Externally focused **mindset**Global R&D **Partnerships**Leverage Platform **Technology**



Strategic Manufacturing
Partnerships
Global Project
Leadership

Support from **ECO lab**

Global CRO Network



Speed to Market:1st US/RoW

2nd EU/UK/China



Our new R&D Lab in Des Moines (USA)

Fully operational since April 2023

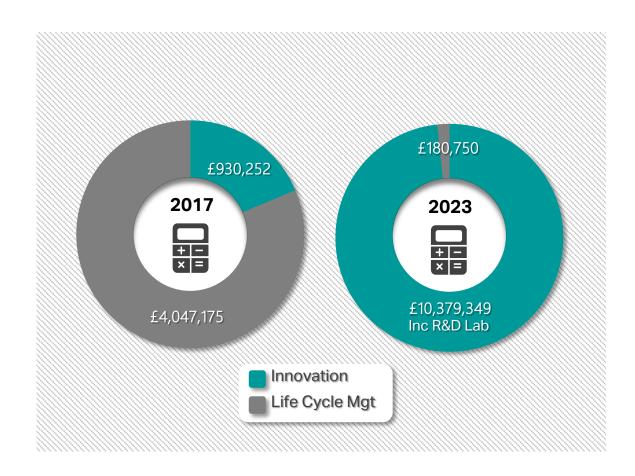
Provides flexibility to move our mid- and latestage projects forward at pace







Investing for Success



1116% increase in ECO Innovation fund between 2017 & 2023



~10% sales spent on R&D



Increased R&D expenditure commensurate with maturing pipeline





Modelling our R&D Process Through Stage Gates

Proof-of-Concept Exploratory Full Discovery Regulatory Approval (DISC) (POC) Development (ED) Development (FD) Filing (2 Years) (1 Year) (2 Years) (3 Years) (1.5-2 Years) **PTRS** What **disease targets** should we aim 5-15% for? *In-vitro* target validation & potency Does the **concept** work & is it safe, in diseased animals? 16-35% *In-vivo* target validation Our best prototype: are the **dose** and **formulation** fully 36-60% optimized? Is the product Manufacturable? Scale up and real world data: Field safety and efficacy 61-80% confirmed? Manufacturer assigned? Can we get Marketing Approval? Can we **launch** it successfully?



R&D Pipeline Focus

on treatment & prevention of Pig & Poultry bacterial, viral and parasitic diseases of economic importance

Discovery (DISC)

Proof-of-Concept (POC)

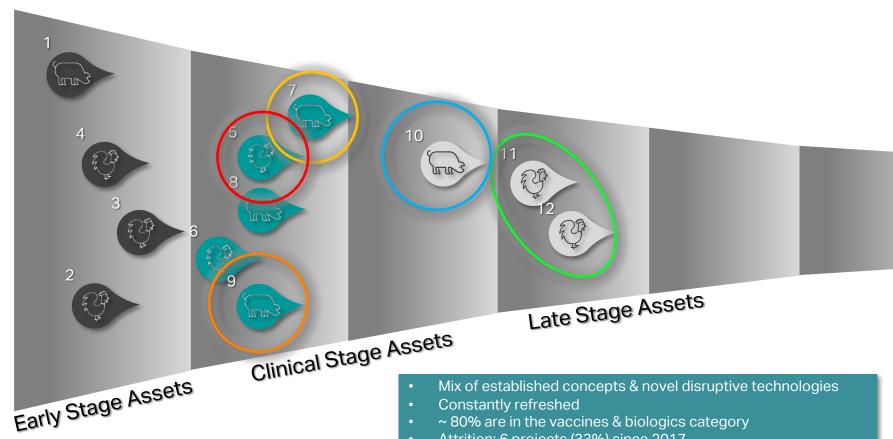
Exploratory Development (ED)

Full Development (FD)

Regulatory Filing

Approval

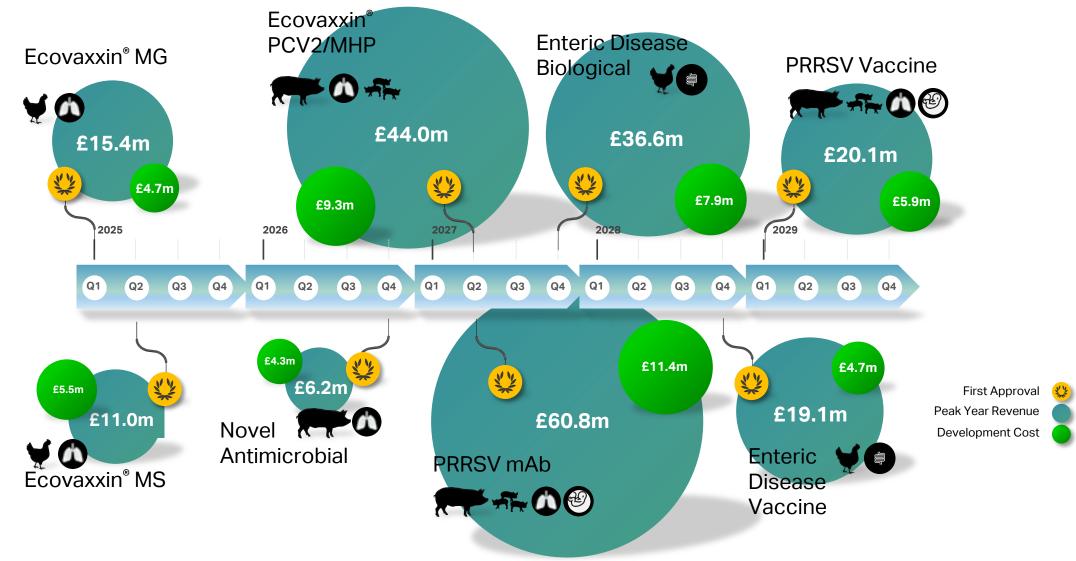
Life Cycle Management (LCM)



1	PPE Vaccine
2	Antiparasitic Vaccine
3	Multivalent Vectored
	Vaccine
4	Antiparasitic Biologic
5	Enteric Disease Biological
6	Enteric Disease Vaccine
7	Ecovaxxin PCV2/MHP
8	PRRSV Vaccine
9	PRRSV mAb
10	Novel Antimicrobial
11	Ecovaxxin [®] MG
12	Ecovaxxin [®] MS

- ~ 80% are in the vaccines & biologics category
- Attrition: 6 projects (33%) since 2017

First approvals – Clinical & Late-Stage Assets



The three pillars of our strategy

Towards establishing ECO as world-class player in biotech innovation for swine and poultry



Competent, covering a broad range of relevant expertise **Experienced**, with proven track record of product registrations **Committed**, delivering in the face of high regulatory hurdles





Dynamic **R&D Lab**Collaborative **CDMO Network**

Dr. Hafid Benchaoui,
DVM, PhD

Head, Global R&D



Proprietary Innovations
Maturing R&D Assets
Revenue Generative within 2025 Horizon





Naola Ferguson-Noel, DVM, MAM, PhD

Professor, Department of Population Health, Poultry Diagnostic and Research Center



Mycoplasma

- Bacteria
- No cell wall
- Smallest free-living organisms
- Smallest genome of any free-living organism
- Host specific





Mycoplasma septicum

- Chronic respiratory disease (CRD) in chickens
- Infectious sinusitis in turkeys











Mycoplasma synoviae

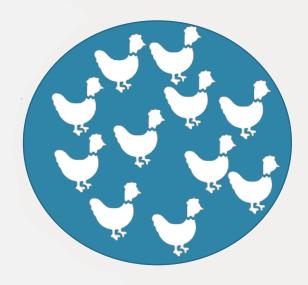
- Synovitis
- Respiratory disease
- Eggshell defects (EAA)
- Infection may be silent



Feberwee, A., J. J. de Wit, and W. J. Landman Induction of eggshell apex abnormalities by Mycoplasma synoviae: field and experimental studies. Avian Pathol. 38:77-85. 2009.

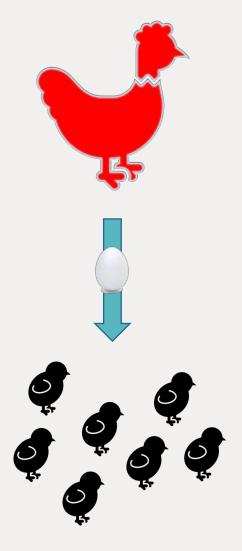


Mycoplasma Transmission (Horizontal)



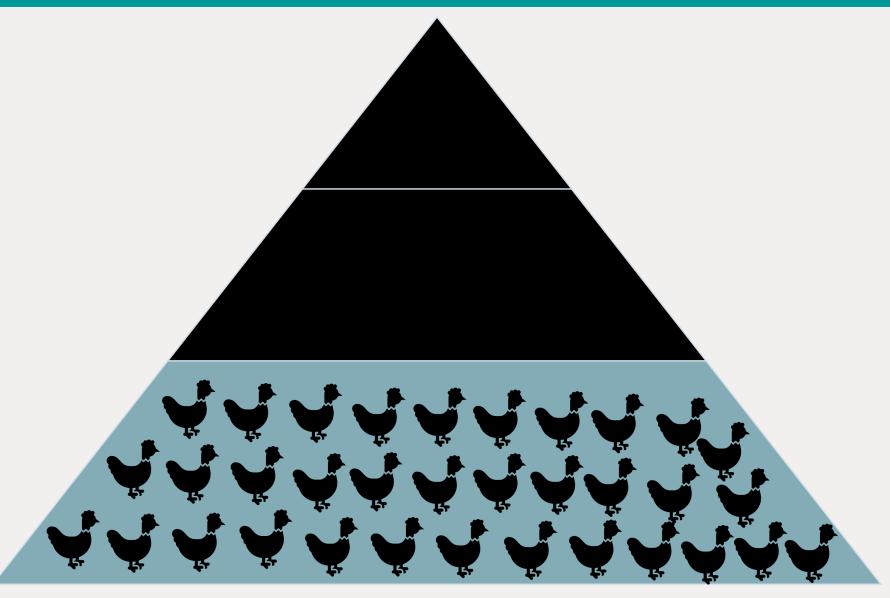


Mycoplasma Transmission (Vertical)



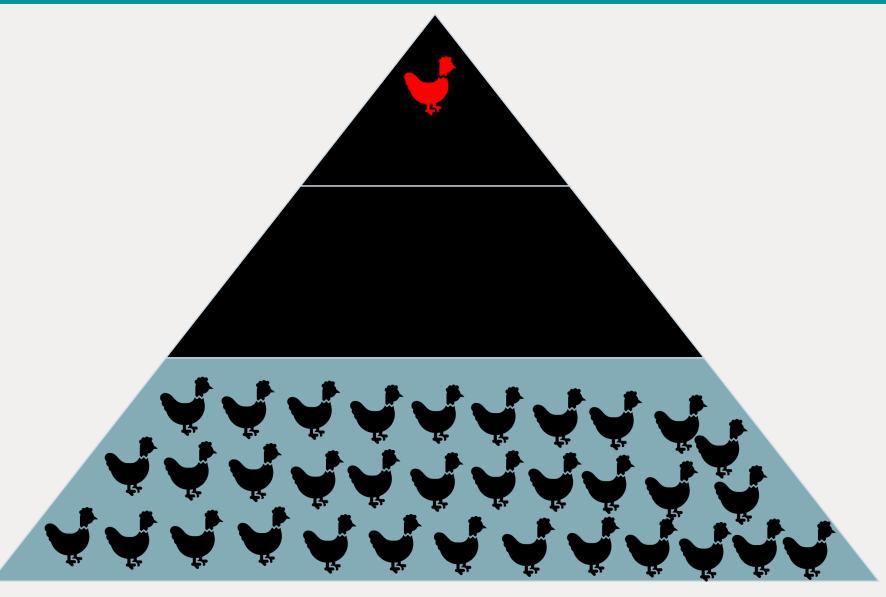


Poultry Industry



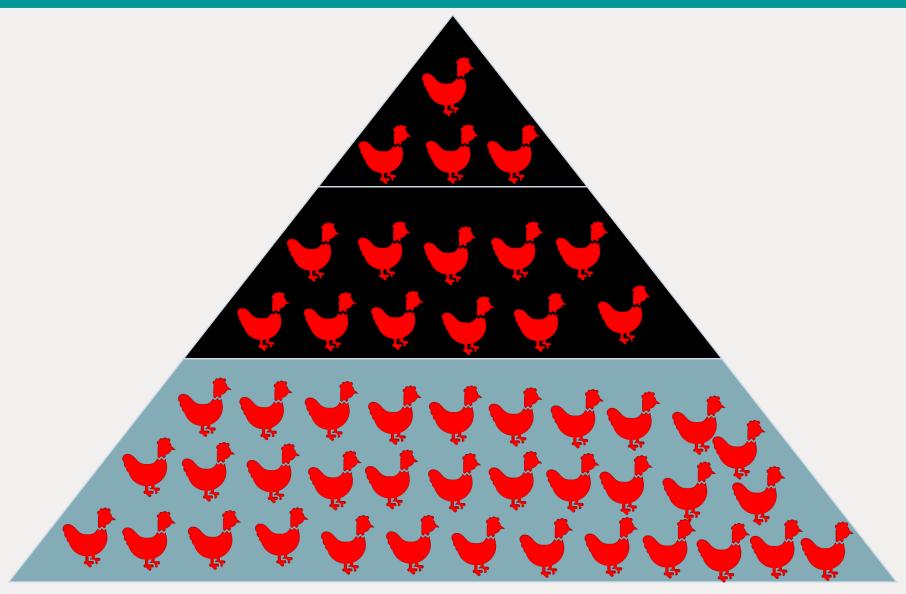


Poultry Industry





Poultry Industry





Control Option

Short Term

- Eliminate Flock
- Quarantine/Isolate
- Medication

Long Term

- Biosecurity
- Eliminate Flocks
- Medication
- Vaccination



Reasons to Vaccinate

- Prevent clinical disease
- Prevent egg production losses
- Reduce egg transmission
- Eradicate virulent field strains
- Reduce antibiotic usage







Immunizing Agents

- Inactivated oil-emulsion bacterins
- Recombinant MG Vaccine
- Live vaccines

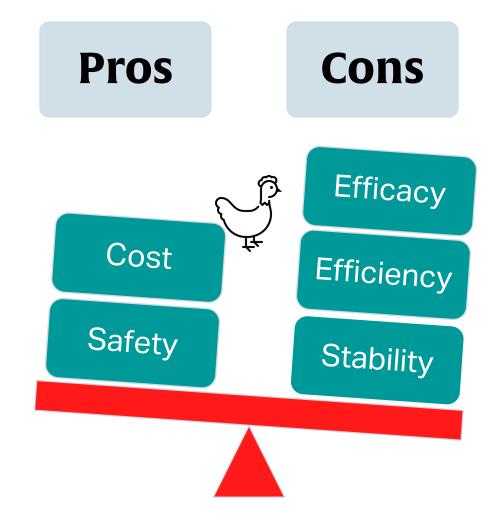


Live Vaccines

- Natural exposure
- Naturally occurring avirulent strains
- *In vitro* attenuated strains
 - Serial passage
 - Chemical mutagenesis
 - Targeted mutagenesis
 - Gene deletion
 - Synthesis



The Ideal Vaccine





Thank you



Naola Ferguson-Noel, DVM, MAM, PhD University of Georgia, Poultry Diagnostic & Research Center

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naolaf@uga.edu
http://vet.uga.edu/avian





Dr. Nathalie Desloges, PhD Global Project Leader





A new and improved solution for an under-served market



Poultry will become the primary global meat source in the next 10 years



Global Economic impact of Mycoplasmas

£640m/year¹



Respiratory infections



Reduced weight gain



10-20% egg losses²



5-20% chick mortality²



5-10% embryo mortality²



5-10% meat condemned²



University of Georgia partnership for a best-in-class vaccine with superior efficacy and reliable supply, underlining ECO's leadership position as the mycoplasma solution provider



^{1.} Hennigan et al., (2012)

^{2.} Stipkowits & Kempt, 1996; Mohammed et al., 1987



Key Attributes

Safe **Technology**







Free of antimicrobial resistance genes

Superior Label Claims Against





(foot pad & joint inflammation)

Ovarian regression (egg production loss)

Differentiable Presentation



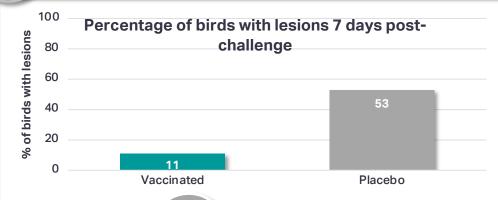
Formulation with more convenient storage attributes

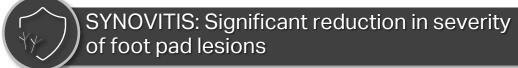


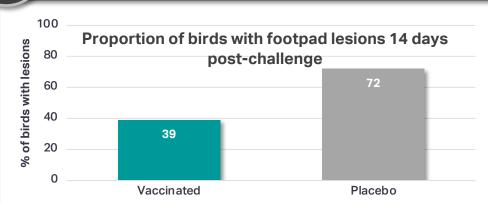


Performance

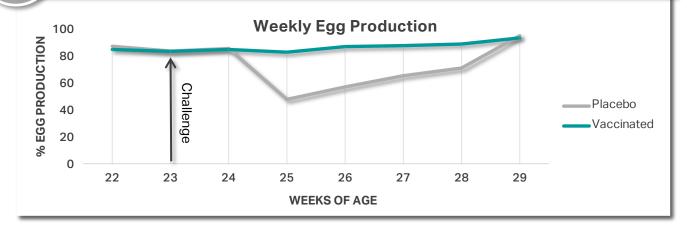








OVARIAN REGRESSION: Vaccination protects against egg production loss



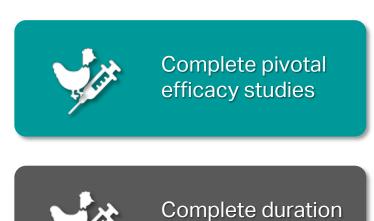


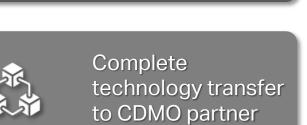






Upcoming Goals





of immunity study



Complete production of consistency batches



Complete field safety trials in the US and Europe



Complete all USDA submissions





Ecovaxxin® MS and Ecovaxxin® MG

Status of USDA submissions



Game changing porcine biologicals



Ecovaxxin® PCV2/MHP

£44m 5 Year Peak Sales

2Q'27 (USA) 1st Approval

PRRSV mAb

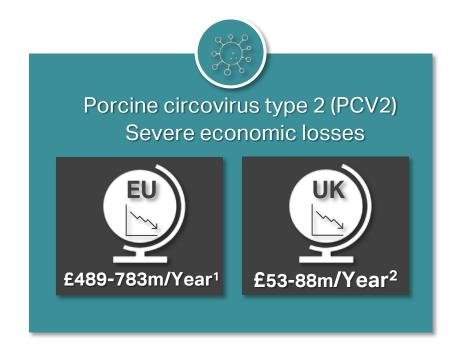
£60.8m 5 Year Peak Sales

2Q'27 (USA) 1st Approval

Dr. Brian Martinson, PhD Global Project Leader



Impact of PCV2 and Mhp







¹PCV2 and MHyo - Global Swine (msd-animal-health-swine.com)

²Alarcon et al, Cost of post-weaning multi-systemic wasting syndrome and procine circovirus type-2 subclinical infection in England – and economic disease model. Prev Vet Med (2013); Jun 1;110(2):88-102.

³S.Brockmeier et al (2002); Porcine Respiratory Disease Complex; Polymicrobial Diseases; ASM Press. Ch. 13.

⁴https://vetmed.iastate.edu/vdpam/FSVD/swine/index-diseases/mycoplasmal-pneumonia

C.Diaz et al (2021); Financial Analysis of Herd Status and Vaccination Practices for PRRSV, SIV, and Mhp in Farrow-to-Finish Pig Farms Using a Bio-Economic Simulation Model; Frontiers in Veterinary Science, Nov2020 Vol. 7.



Why a PCV2 / Mhp combo?



Ecovaxxin® PCV2/MHP will be the first swine vaccine delivered to the market by ECO Animal Health and will be the CORNERSTONE of our Swine Biologics program



Many Animal Health companies have a PCV2 and/or Mhp vaccine

- Not all have a Ready-to-Use (RTU) combination
 - Not all RTU's have great safety
 - Not all RTU's have great efficacy

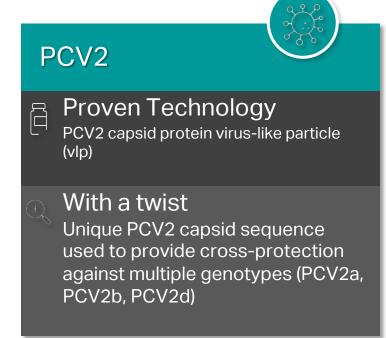


Opportunity to take market share

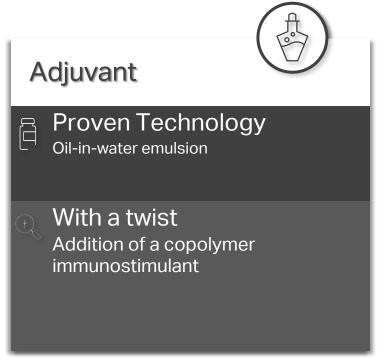




Key Attributes







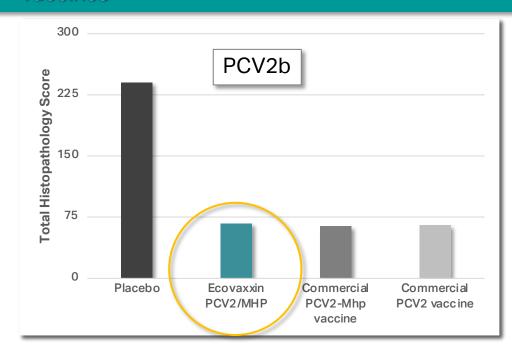


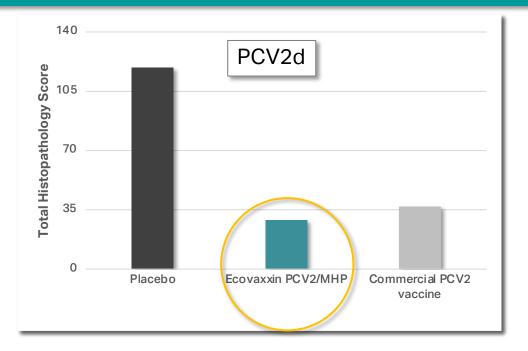


Performance



Ecovaxxin® PCV2/MHP protects against both PCV2b and PCV2d, with similar efficacy to commercial vaccines

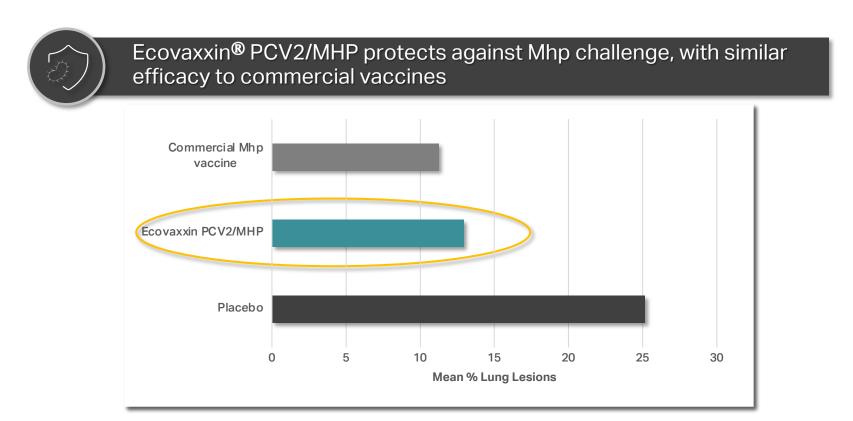








Performance







R&D stage gate transition to Development 4Q'23



Start of Exploratory Development



Master Seed production & testing



Fermentation scale-up from lab to pilot scale



Confirmation of protective doses with combo vaccine



Confirmation of onset of immunity with combo vaccine



Technology transfer to CDMO



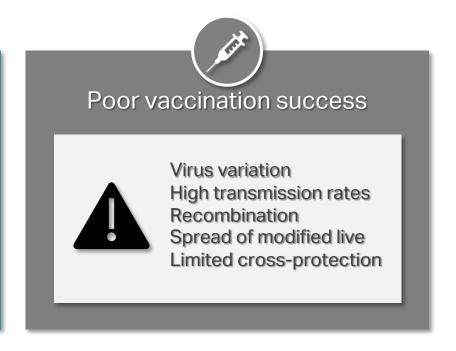


First-in-Class PRRSV* Monoclonal Antibody (mAb)



A new approach to PRRSV that addresses:







^{*} Porcine Reproductive and Respiratory Syndrome Virus

¹ Valdes-Donoso P, Alvarez J, Jarvis LS, Morrison RB, Perez AM. Production Losses From an Endemic Animal Disease: Porcine Reproductive and Respiratory Syndrome (PRRS) in Selected Midwest US Sow Farms. Front Vet Sci. 2018 May 16;5:102.

² C.Renken et al (2021); Application of an economic calculator to determine the cost of porcine reproductive and respiratory syndrome at farm-level in 21 pig herds in Germany; Porcine Health Manag, 2021 Jan 4;7(1):3

³ H.Nahues et al (2017); Cost of PRRSv at individual farm level – An economic disease model; Preventive Veterinary Medicine, (142) 01Jul17, pg.16-29.

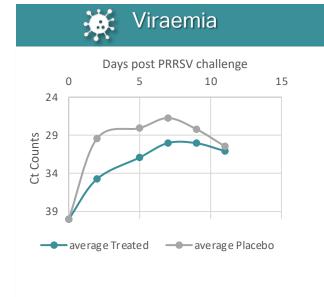


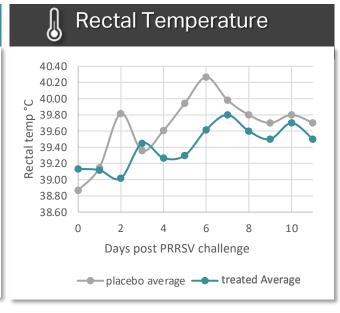
First-in-Class PRRSV Monoclonal Antibody (mAb)

Performance



Proven Efficacy in Diseased Pigs (PRRSV, EU variant) Improvement in all four Clinical Endpoints:







Lung Lesions

Four (4/12) pigs in the placebo group had severe lung lesions (33%) vs. none in the treated group



Bodyweight

Average Daily Weight Gain (ADWG)

1kg bodyweight gain vs non-treated (10% increase)

At least 1 log (10x) lower viral load on Days 2, 5 and 7 post-challenge (*P*<0.001)

45 observations of **fever** (> 40°C) in Placebo vs. only **15** in Treated pigs (*P*<0.001).

Severe lung lesions means > 15% lung lobes affected Statistically greater ADWG (*P=0.005*)

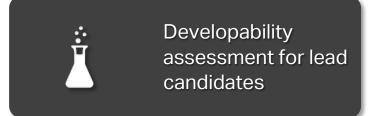


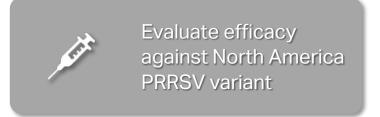


First-in-Class PRRSV Monoclonal Antibody (mAb)

Upcoming Goals













Dr. Alfonso Lopez, DVM, Dip. ECPHM, PhD Senior Clinical Development Manager





Innovation in the treatment of respiratory disease



Swine respiratory disease (SRD) is a highly contagious, deadly mixed respiratory infection affecting all stages of pig production with huge global economic impact



Global Economic impact of SRD:

£1.5b/year¹

Major losses



£3.3-£4.5 per finishing pig¹

Multiple doses



Often ineffective

Consequences



Reduced animal welfare Increased production costs



We have partnered with a biotech company to develop a unique treatment which provides a meaningful alternative to the current standard of care

1.: PROHEALTH: New analysis of pig disease costs (2015)

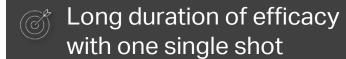




Key Attributes

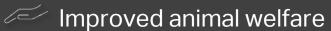


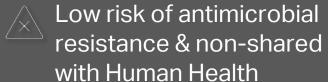
Efficacy



Broader protection than other market leading 1-shot products

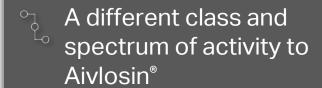
Safety





Innovation













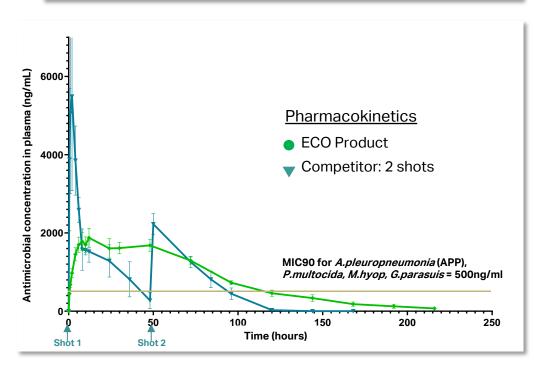
Performance

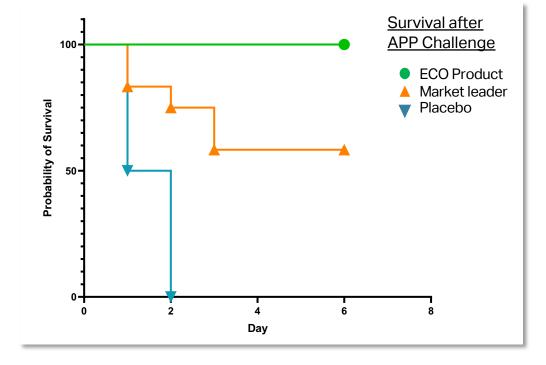


A single shot of a novel long-acting formulation achieves the same therapeutic cover as 2 shots of a competitor product



Higher efficacy than the market leader



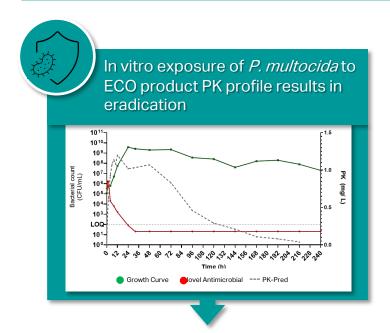




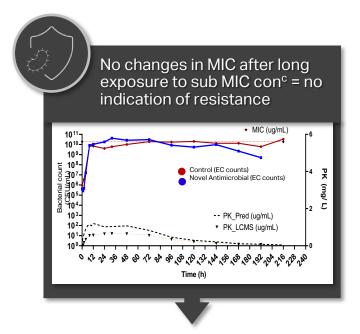


Hollow Fiber Infection Model:

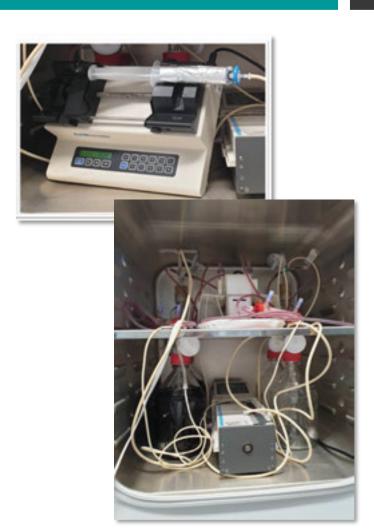
Cutting edge methodology, inspired by Human Health



Low risk of resistance development in the susceptible population



Low risk of resistance development in bacteria relevant for humans



"Artificial pig" to study risk of antimicrobial resistance

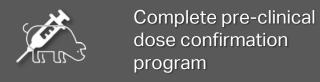




Upcoming Goals



Transition to Full Development





Scale-up Manufacturing



Publish novel Hollow Fiber data to help clear the path for registration





Dr. Alfonso Lopez, DVM, Dip. ECPHM, PhD Senior Clinical Development Manager





Innovation in the Treatment of Enteric Disease



Necrotic enteritis (NE) caused by *C.perfringens* type A, is a significant emerging disease in broilers since the ban of antimicrobial growth promoters in EU



Global Economic impact of necrotic enteritis:

£4.9b/year¹

(~0.04 GBP per bird)²

Subclinical disease



Significant production losses

Acute disease



High mortality rates

Control methods



Direct - antibiotics Indirect - anticoccidials

Supports the urgent need to provide effective alternatives to antimicrobials and underwrites our commitment to the strategic goals of the One-Health Initiative



^{1.} BROOM, L. (2017). Necrotic enteritis; current knowledge and diet-related mitigation. World's Poultry Science Journal, 73(2), 281-292.

^{2.} Van der Sluis W. Clostridial enteritis - a syndrome emerging world wide. World Poultry. 2000;16:56–57.2. Stipkowits & Kempt, 1996; Mohammed et al., 1987



Key Attributes

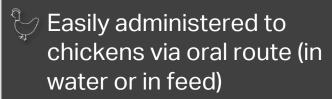


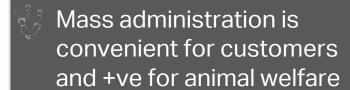
Efficacy



Model endpoints include lesion scores, mortality and production parameters

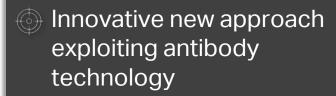
Administration





Innovation



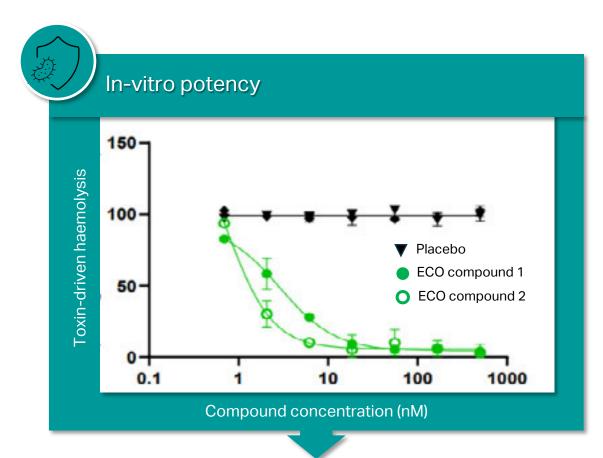


Attractive alternative to traditional antimicrobials

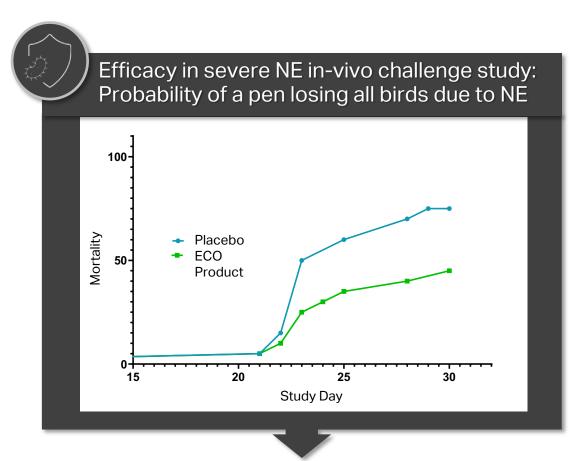




Performance



Lead Candidates highly potent at neutralizing *C. perfringens* toxins in-vitro



Lead candidate reduced the number of empty pens resulting from necrotic enteritis mortality (*P=0.0477*)





Upcoming Goals



Demonstrate efficacy of novel delivery method



Define manufacturing process



Advance direct administration strategy in parallel



Transition the project to Exploratory Development





Dr. Michael Huether, MS, PhD Senior Consultant



Biologicals manufacturing network strategy



EU Based CDMO

Global CDMO for all markets except China

Supply finished labeled product to US for US-LATAM release

US ECO Quarantine Site* to release product into US market



Joint Venture with China Partner

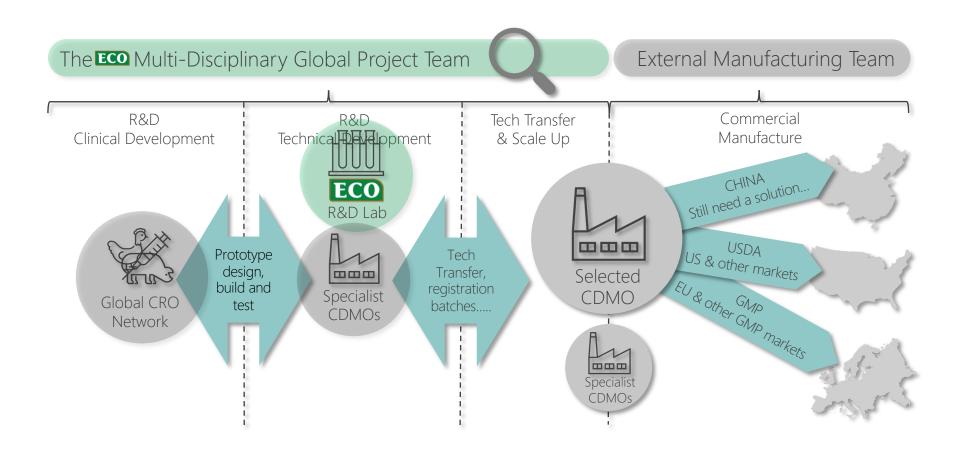
Build ECO R&D lab and cGMP Pilot lab by 1Q2025

Longer term, build cGMP Commercial plant

*ECO announced at the USDA as future permittee for the importation of vaccines in the USA

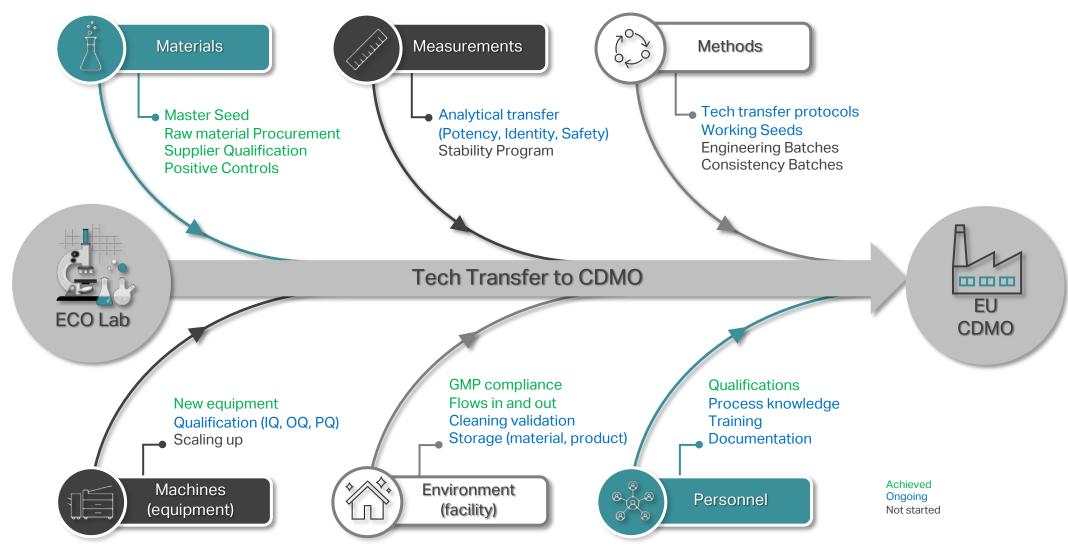


Laboratory support to our R&D Programme

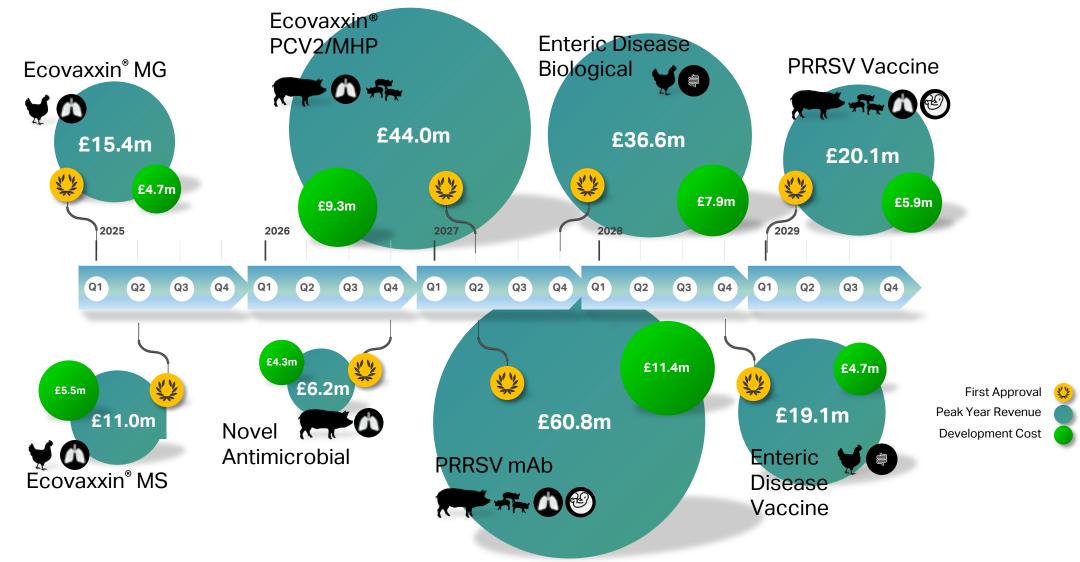




Ecovaxxin® MS Tech transfer to EU CDMO



First approvals – Clinical & Late-Stage Assets



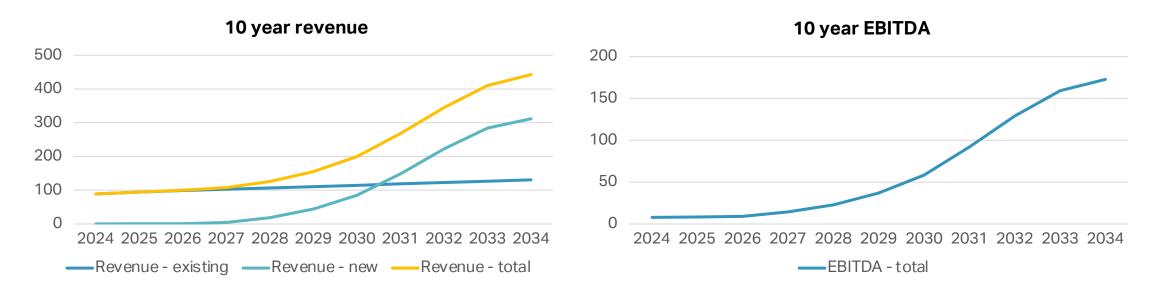
Introduction to the Financial analysis

- We have heard the science what about the value?
- Portfolio has a mix of risks and returns
- Portfolio has a mix of near to market (late stage) and early stage
- All projects are subject to rigorous business modelling at all stages, incorporating:
 - Animal population statistics by market, addressable market, disease rates, vaccination rate
 - Phased market entry
 - Competitor products, pricing and USP's
 - Production costs over time
 - Development costs, launch costs, incremental S,G&A
- Sunk cost does not influence decision to pass through a stage gate
- Valuation expressed as Net Present Value (pre-tax cashflows) and contrasted with IRR, Payback, Risk, time to peak revenue, R&D funding commitment



Incremental revenue and profits

	R&D Costs (£'m)	PTRS	Sales Starting Year	Peak Year	Peak Revenue (£'m)	Peak EBITDA
ECOvaxxin® MG	5	76%	2025	2032	15	8
ECOvaxxin® MS	5	79%	2025	2032	11	7
Novel Anti Microbial	4	45%	2026	2033	6	4
ECOvaxxin® PCV2/MHP	9	32%	2027	2034	44	18
PRRSv mAb	11	14%	2027	2034	61	39
Necrotic Enteritis mAb	8	5%	2027	2034	37	10
Others	16	2-32%	2028/29	2035/36	148	76
Totals					320	162





Key Modelling Assumptions

- Revenue by project derived by territory, by market share, from price per dose multiplied by volume and annually phased up to "peak" in each region
- Regional roll out:



- PTRS (Probability of Technical and Regulatory Success) = Probability of promotion to final development x regulatory risk
- Peak revenue reached 3 years after market entrance, remains at peak for 5 years, tapers to 10% of peak revenue by year 15
- WACC is 10%
- All new products are commercialised in China through the JV and no equity change is modelled
- Base case: Marketing costs 1% of revenue, Royalties 3% of revenue, incremental Headcount 3% of revenue
- Pre-launch costs of £50-200k in each market



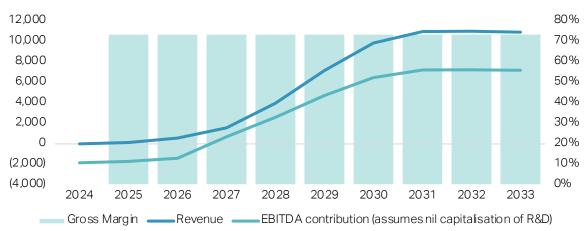
Poultry Mycoplasma Vaccines

	MG	MS
Addressable market size (£'m)	£41m	£44m
Peak year market share – world ave	37%	25%
R&D cost to go	£4.8m	£5.5m
PTRS	76%	79%
Peak annual revenue	£15m	£11m
Peak annual EBITDA contribution	£8m	£7m
NPV – full lifecycle	£18m	£17m
IRR	44%	46%
Payback period	6 years	6 years

ECOvaxxin® MG P&L



ECOvaxxin® MS P&L

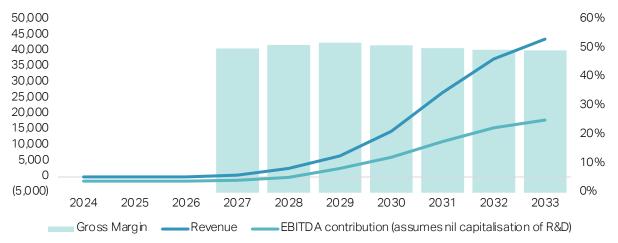


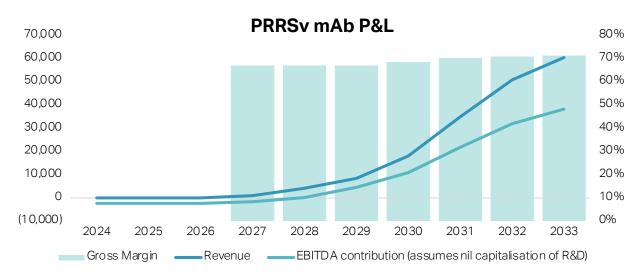


Swine Biologicals

	ECOvaxxin® PCV2/MHP	PRRSv mAb
Addressable market size (£'m)	£363m	£289m
Peak year market share – world ave	12%	21%
R&D cost to go	£6.5m	£11.4m
PTRS	32%	14%
Peak annual revenue	£44m	£61m
Peak annual EBITDA contribution	£18m	£39m
NPV – full lifecycle	£39m	£74m
IRR	52%	53%
Payback period	7 years	7 years

ECOvaxxin® PCV2/MHP







Swine Respiratory Disease

Addressable market size (£'m)

Peak year market share – world ave

R&D cost to go

PTRS

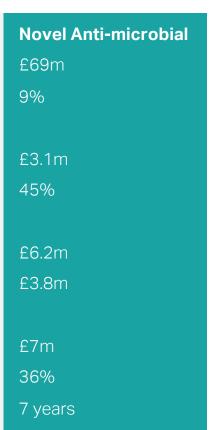
Peak annual revenue

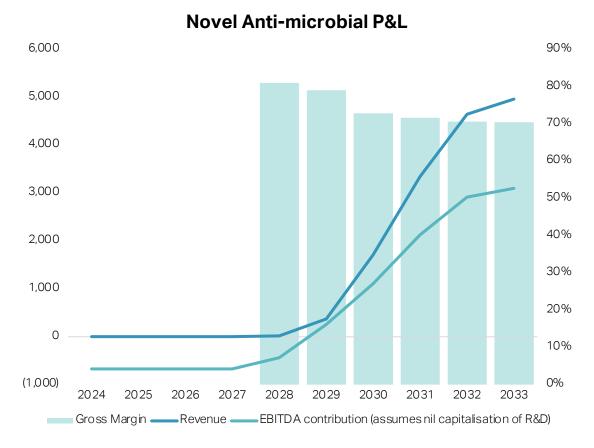
Peak annual EBITDA contribution

NPV – full lifecycle

IRR

Payback period







Poultry Enteric Disease Prevention

Addressable market size (£'m)

Peak year market share – world ave

R&D cost to go

PTRS

Peak annual revenue

Peak annual EBITDA contribution

NPV – full lifecycle

IRR

Payback period

Necrotic Enteritis Biological

£148m

25%

£7.9m

5%

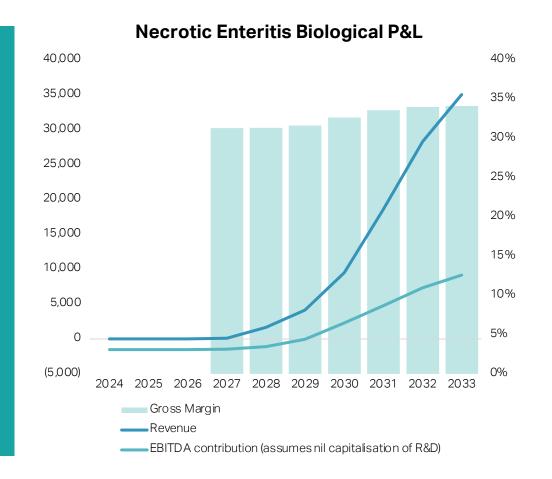
£37m

£10m

£17m

33%

8 years

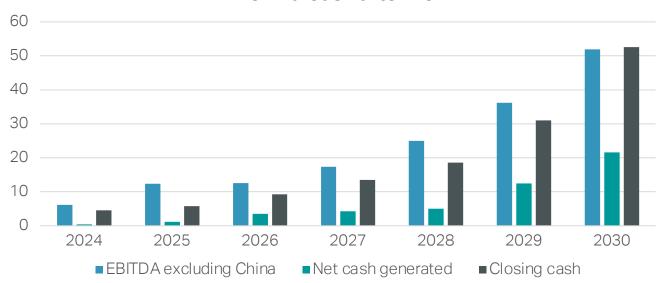




Valuation

	Peak Revenue (£'m)	Peak EBITDA	NPV Life Cycle (£'m)	Payback Period	Probabilised NPV	IRR
ECOvaxxin® MG	15	8	18	6 Years	14	44%
ECOvaxxin® MS	11	7	17	6 Years	14	46%
Novel Anti Microbial	6	4	7	7 Years	3	36%
ECOvaxxin® PCV2/MHP	44	18	39	7 Years	12	52%
PRRSv mAb	61	39	74	7 Years	10	53%
Necrotic Enteritis mAb	37	10	17	8 Years	1	33%
Others	148	76	158	9-11 Years	32	28-42%
Totals	320	162	330		86	48%

Ex China Cash after R&D



EAH share price analysis (simple)

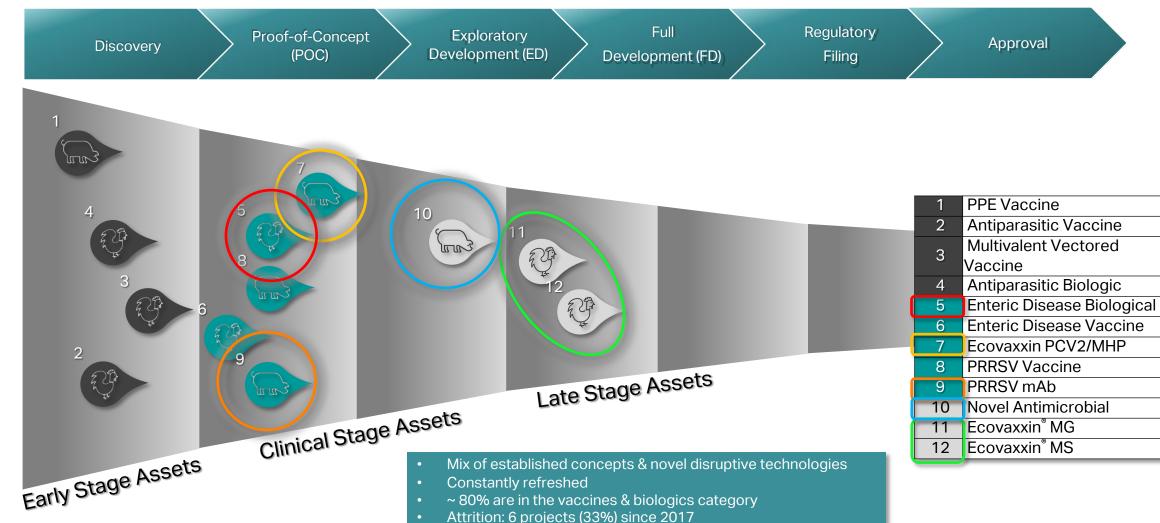
Share price at 1 Nov 23	106p
Number of shares in issue	68m
Consensus EBITDA Mar 24	8.1m

	Risk adjusted		Gross
NPV in R&D portfolio	86m	to	330m



R&D Pipeline Focus

on treatment & prevention of Pig & Poultry bacterial, viral and parasitic diseases of economic importance



Summary Dr. David Hallas CEO

- Eco is pregnant with innovation
- Assets of significant value
- Portfolio value delivering: >£200M revenue >£90M EBITDA
- Substantial increase in value of the enterprise
- 2-3x in 7-10 years

