





Interim Results 6 months ended 30 September 2025

Dr. David Hallas, CEO Chris Wilks, CFO

December 2025



Disclaimer

- No reliance may be placed for any purpose whatsoever on the information or opinions contained in this Presentation or its completeness. Neither ECO nor Investec nor Singer Capital Markets nor any of their respective directors, employees, agents or advisers give, have given or have authority to give any representation or warranty, express or implied, as to the accuracy, completeness or fairness of the information or opinions contained in this Presentation, or any revision thereof, or as to any other written or oral information relating to ECO to be made available to any interested party and/or its advisers (all such information and opinions the "Information") and, save in the case of fraud, no such person accepts any responsibility or liability (and all such liability is hereby excluded to the extent permitted by law) for any loss, cost, damage of expense suffered as a result of reliance on any such Information.
- This Presentation may not be reproduced or further distributed to any other person or published, in whole or in part, for any purpose. Neither this Presentation (or any copy of it) nor the information contained in this Presentation may be sent or taken into the United States, Canada, Australia or Japan, nor may it be distributed to any US person (within the meaning of regulation S under the US Securities Act of 1933, as amended) or to any national, resident or citizen of Canada, Australia or Japan or to any person in any other country outside the United Kingdom where such distribution may lead to a breach of any legal or regulatory requirement.
- Furthermore, this Presentation is being made only in the United Kingdom and is directed only at (i) persons who are investment professionals within the meaning of Article 19(5) of the Financial Services and Markets Act 2000 (Financial Promotion) Order 2005 (SI 2005/1529), as amended, (the "FPO"); (ii) persons falling within paragraph 49 of the FPO (high net worth companies, unincorporated associations etc.); and (iii) persons to whom it is otherwise lawful to communicate this Presentation ("Permitted Recipients"). Any persons who are not Permitted Recipients should not stay for the remainder of this presentation and, in any event, must not act or rely upon the information contained in this Presentation. By staying for the remainder of this presentation and/or receiving this Presentation, each participant is deemed to confirm that they are a Permitted Recipient.
- This Presentation is being made on the basis that (a) the recipients keep confidential any information contained herein or otherwise made available, whether orally or in writing, in connection with Eco and (b) the recipients agree to being made an insider within the meaning of (i) the Criminal Justice Act 1993 and (ii) Part VIII of the Financial Services and Markets Act 2000 and are aware of their obligations under and agree to comply with all applicable law and regulations relating to unpublished price-sensitive information.



Executive summary 1H

Robust core business: Strong performance vs PY 1H. Key regions USA and China performed strongly

Improved gross margin and EBITDA: Pricing and improved cost of sales

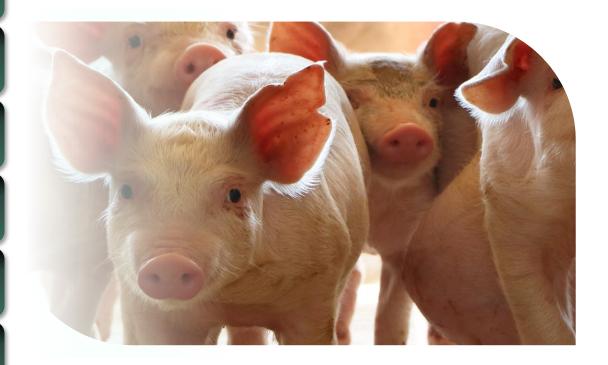
R&D portfolio delivered first positive opinion: ahead of schedule: EU approval of ECOVAXXIN® MS, first vaccine, expected in 1H 26 & launch 2H 26*

ECOVAXXIN® regulatory submissions underway: Underpinning a new franchise in preventative animal health

USA authorities approved pivotal efficacy for ECOVAXXIN® MS: Approval on track, expected end-26

1st wave of innovation has very high likelihood of success evidenced by Positive Opinion

Broader pipeline development underway funded by cash generation. Net cash of £18.6m





Financial highlights: strong revenue development



Group revenue increased to £39.4M

+19%

+23% on constant currency basis



Stronger 1H performance in China +48%

Against better disease profile and subdued trading 1H 24-25



North America sales increased +30%

Margin
maintained via
pricing to broadly
match tariff
impacts



Southeast Asia -6%

Improved business in Thailand & entry into Vietnam & Philippines

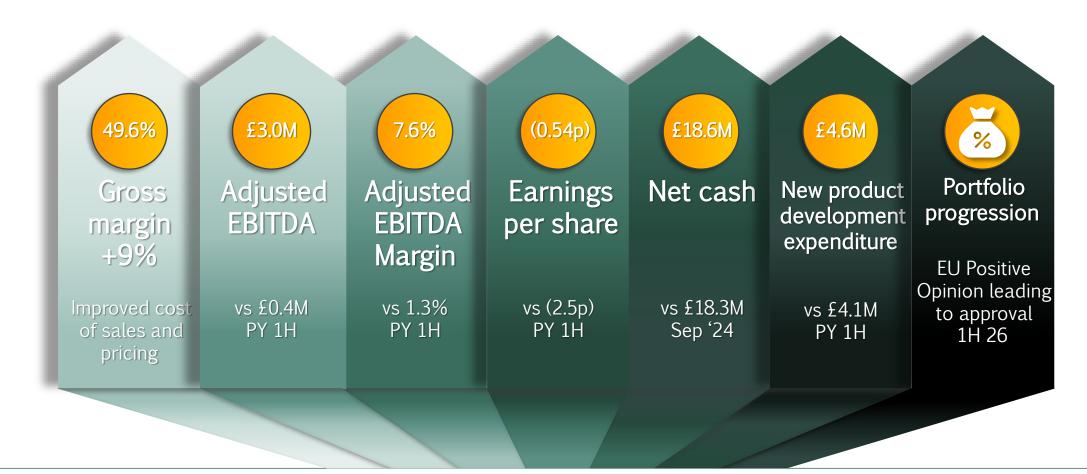


Europe +14% LATAM -10%

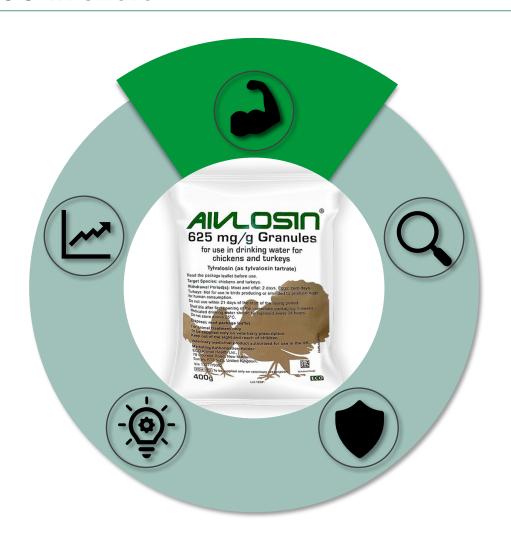
Margin improved +11% Brazil



Financial highlights 1H





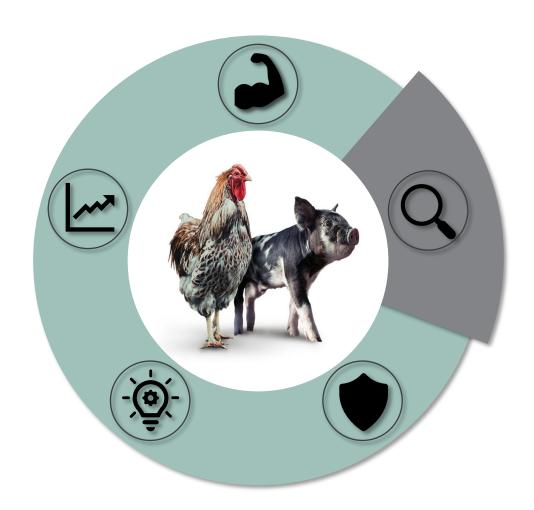


Strong core business:



- Flagship product with good longevity & sticky revenue and margins
- Global need to control infectious disease; global usage manages individual market risks
- Clinical edge with clear advantages over generic macrolides & high barriers to entry

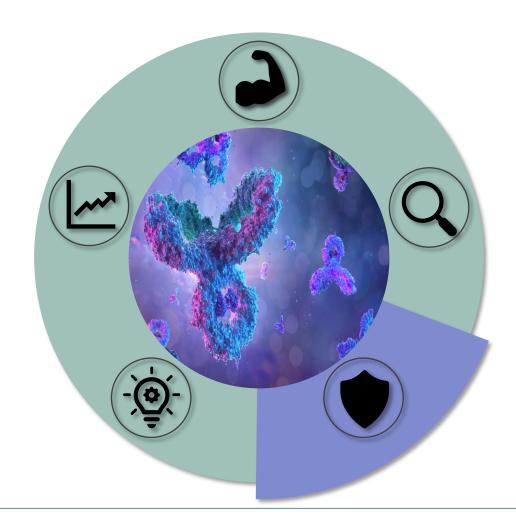




Clear strategic focus

- On growth species and preventative segments
- Underpinned by global demographic trends driving animal protein demand

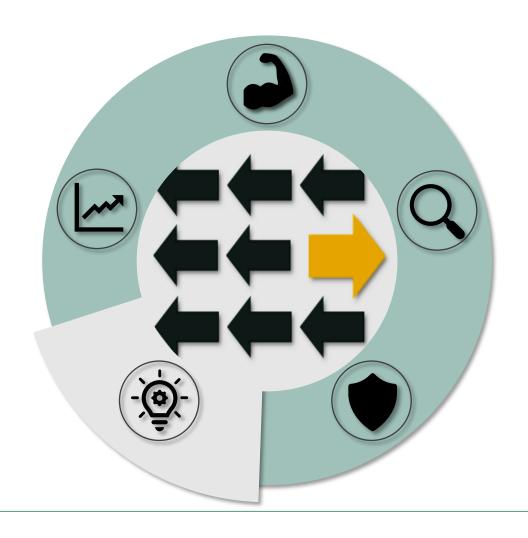




Strong pipeline of R&D assets

- Targeted investment in cutting edge preventative innovation
- Preventative segment is the fastest growing area of animal health
- First wave of innovation: ECOVAXXIN®
 MS regulatory milestone achieved early
- Other near-term assets (ECOVAXXIN® MG & LA Florfenicol) possess very high probability of success

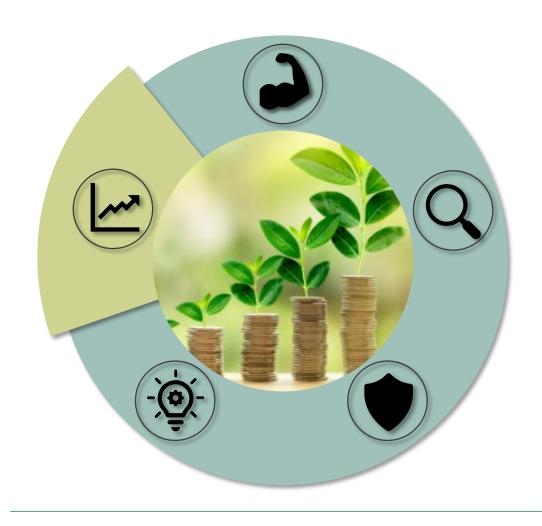




Addressing critical market need

- Innovative monoclonal approaches to PRRSV and Necrotic Enteritis drive differentiation
- Addresses critical gaps in current standards of care





Significant risk adjusted growth potential

NPV >£180M





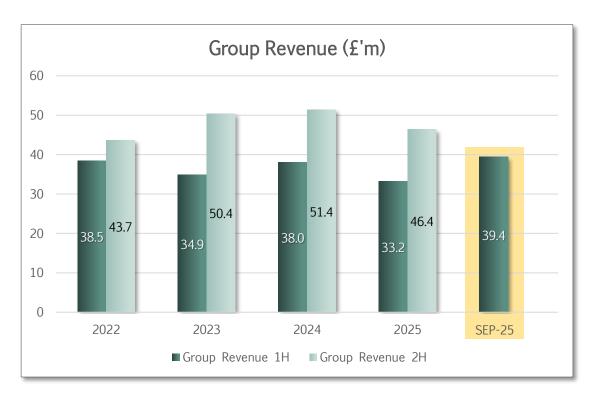


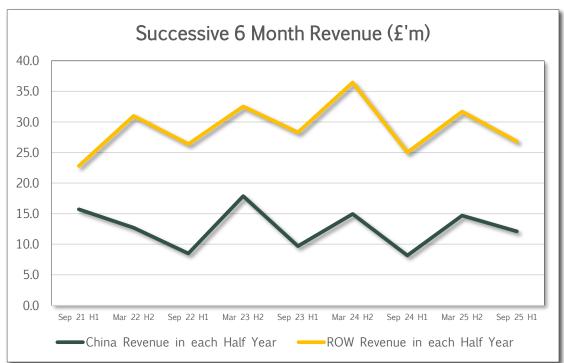


Financial highlights



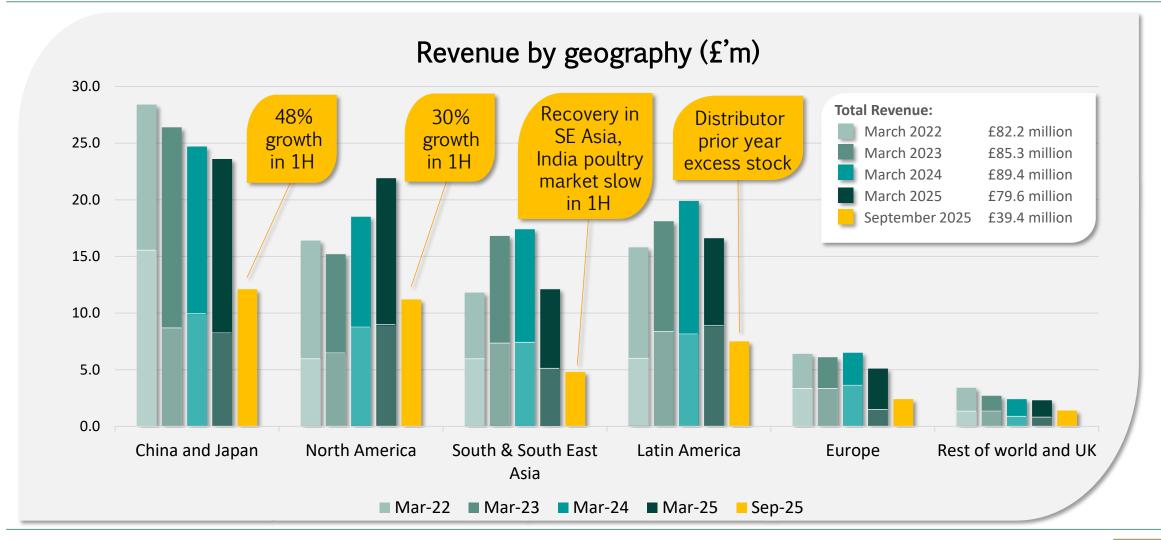
Revenue six-month segments





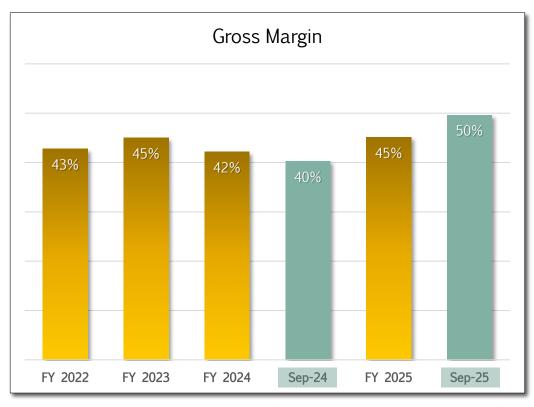


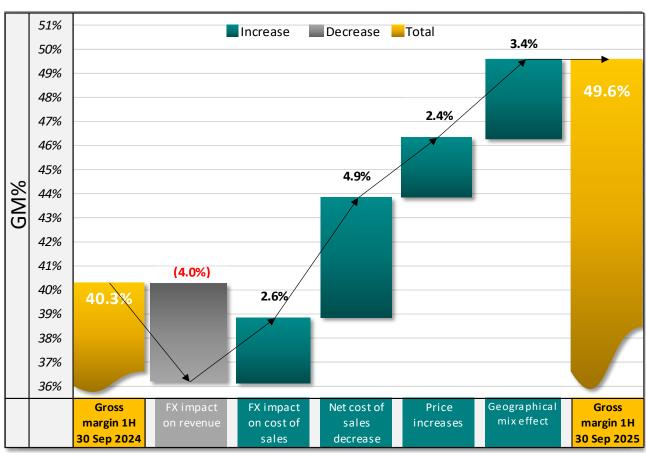
Revenue - geographical segments





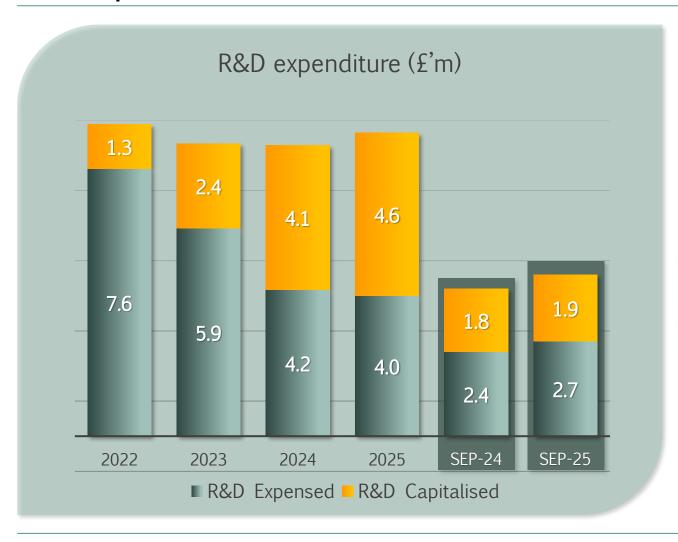
Improved gross margin performance







R&D expenditure

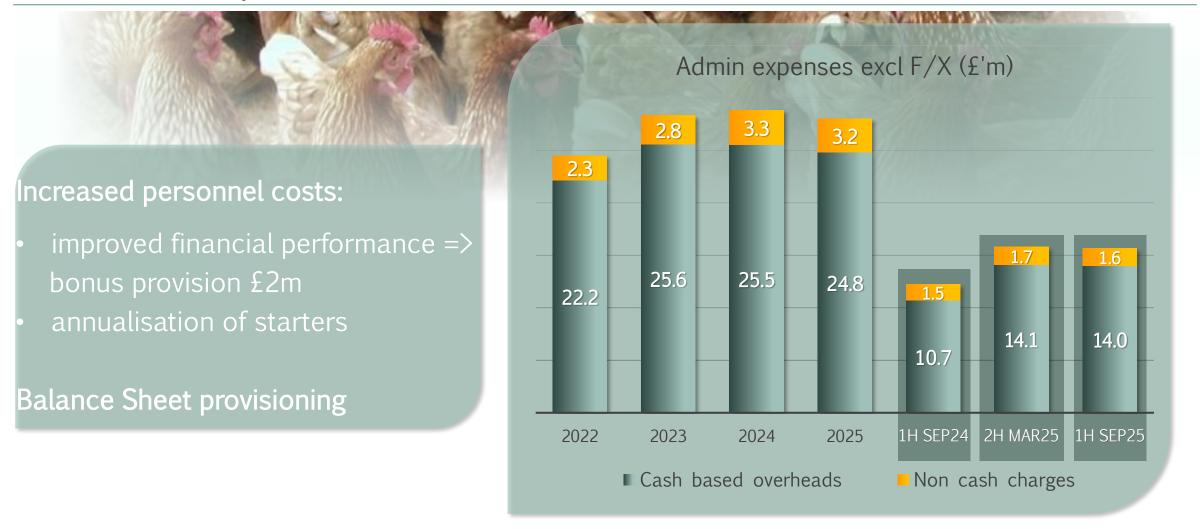


Capitalised R&D consists of late-stage Poultry Mycoplasma vaccine projects and long-acting injectable florfenicol treatment for swine



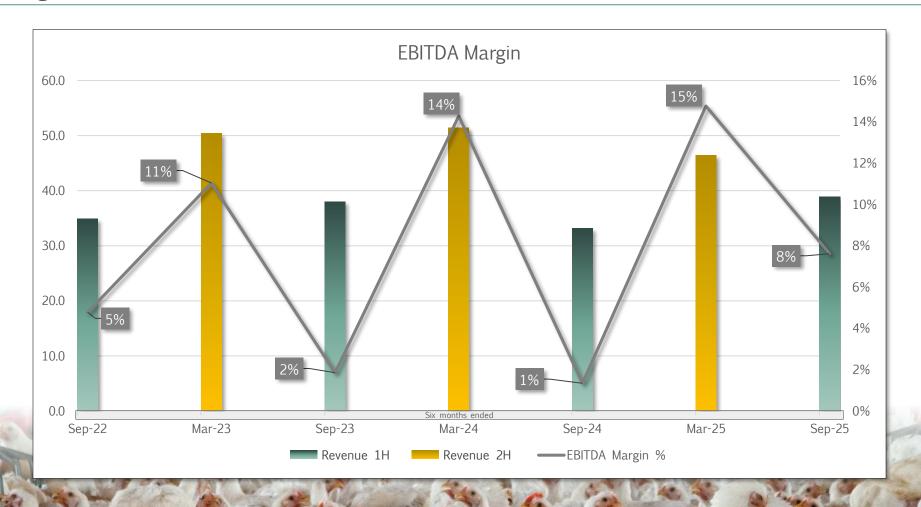


Administrative expenses





EBITDA Margin



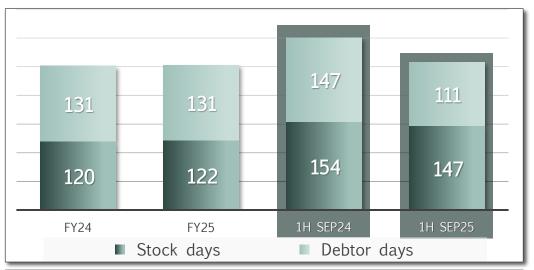


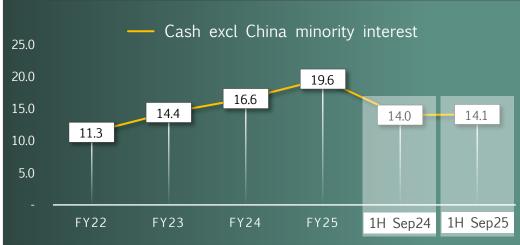
Balance sheet

CONSOLIDATED STATEMENT	As at	As at	As at	As at
OF FINANCIAL POSITION	31-Mar-24	30-Sep-24	31-Mar-25	30-Sep-25
	£'m	£'m	£'m	£'m
Non current assets				
Intangible assets incl deferred tax	38.8	39.9	42.3	43.7
Tangible assets	4.8	4.3	4.0	3.6
Right of use assets - IFRS16 leases	3.7	3.3	3.4	4.7
	47.3	47.5	49.7	52.0
Current assets				
Inventories	17.0	16.7	14.6	16.0
Trade and other receivables	32.2	26.8	28.5	24.0
Income tax and other taxes recoverable	3.1	1.1	1.6	2.5
Cash and cash equivalents	22.4	18.3	25.0	18.6
	74.7	62.9	69.7	61.1
Total assets	122.0	110.4	119.4	113.1
Current liabilities				
Trade and other payables	(17.4)	(10.8)	(15.0)	(9.8)
Income tax, other taxes	(1.3)	(0.3)	(8.0)	(0.4)
Amounts due under leases - IFRS16	(0.6)	(0.6)	(0.6)	(8.0)
Provisions	(5.9)	(5.1)	(5.0)	(5.4)
	(25.2)	(16.8)	(21.4)	(16.4)
Total assets less current liabilities	96.8	93.6	98.0	96.7
Non current liabilities				
Amounts due under leases IFRS16	(3.4)	(3.1)	(3.2)	(4.3)
Total assets less total liabilities	93.4	90.5	94.8	92.4

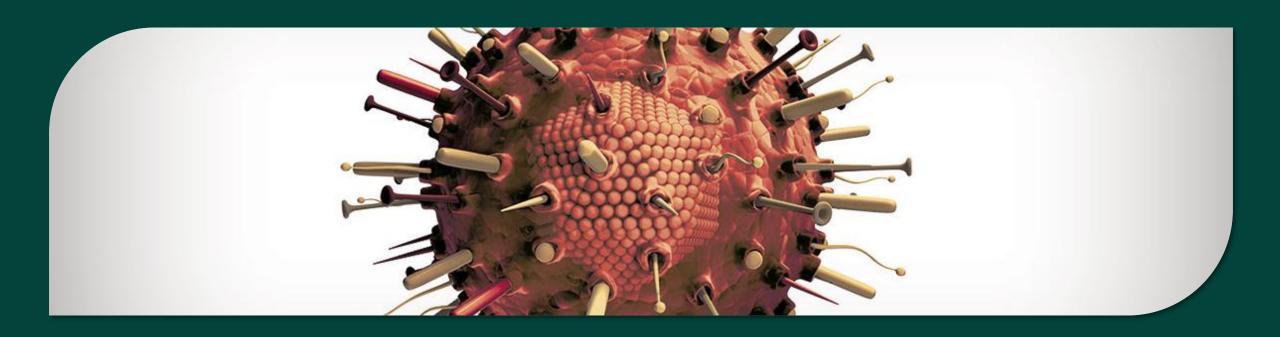








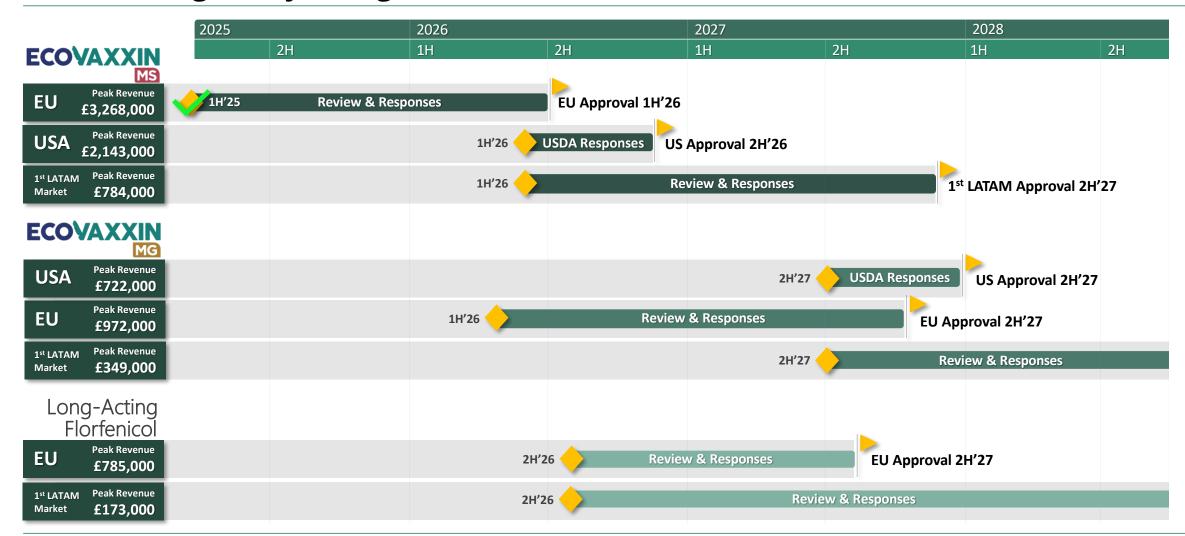


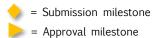


R&D growth engine



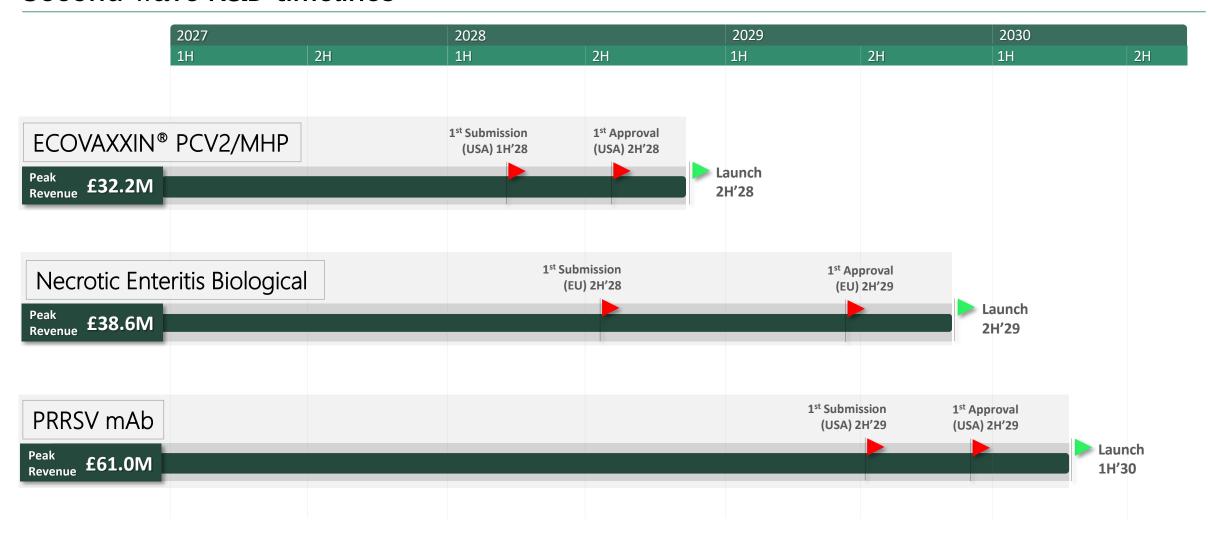
First-wave regulatory timings







Second-wave R&D timelines





ECOVAXXIN® MS & MG summary



Best-In-Class Mycoplasma vaccines alongside Best-in-Class Mycoplasma treatment, Aivlosin



Existing strong relationships with Key Opinion Leaders and Decision Makers in Key Accounts



Addresses existing & developing customer need to control disease



Regulatory approvals underway for other high-value markets and key geographies



ECOVAXXIN® MS positive opinion achieved, EU approval expected 1H 26, with launch planned 2H 26



Established distribution channels can be harnessed and extended with new partners



ECOVAXXIN







Outlook and Summary



Investment case: profitable existing business with emerging growth from new products

Core business:

Flagship product Aivlosin® continues to grow revenue with improved margins



Global need to control infectious disease; global usage manages individual market risks

Clinical edge with clear advantages over generic macrolides & high barriers to entry

Future portfolio growth:





EU approval expected 1H 26; revenue develops in 2H 26



Further regulatory submissions and approvals will expand portfolio reach and value

Long-Acting Florfenicol

ECOVAXXIN® development progress underpins our entry into growing preventative segment



Summary: positive 1H results and set for next phase of growth

Underlying commercial business performed well, with revenue and margin growth
Business continues to develop - proven executional ability

Progress on new product development

towards diversified portfolio



R&D Pipeline delivering:

- EU approval and launch next year
- Multiple projects to deliver value in pipeline
- Late & mid stage opportunities contain mix of risk
 & returns

Balance sheet remains strong (£18.6m net cash) EBT share buyback





Appendix



Cash flow statement

CONSOLIDATED STATEMENT OF CASH FLOWS						
CONSOLIDATED STATEMENT	Year ended	Year ended	Six Months ended	Six Months ended		
OF CASHFLOW	31-Mar-24	31-Mar-25	30-Sep-24	30-Sep-25		
	£'m	£'m	£'m	£'m		
Profit before income tax	3.0	4.1	(1.4)	1.1		
Adjustment for non cash items in the income statement	4.7	3.5	2.2	1.8		
Operating cash flow before movement in working capital	7.7	7.6	0.8	2.9		
Change in inventories	4.7	2.1	(0.2)	(1.4)		
Change in receivables	(5.0)	4.2	5.3	5.1		
Change in payables	2.5	(1.4)	(5.6)	(6.7)		
Movement in provisions	0.6	(0.4)	(0.3)	0.3		
Cash generated from operations	10.5	12.1	0.0	0.2		
Income tax and finance costs	(1.1)	(1.6)	0.5	(1.2)		
Net cash from operating activities	9.4	10.5	0.5	(1.0)		
Cash flows from investing activities						
Acquisition of property, plant and equipment	(0.5)	(0.4)	(0.1)	(0.1)		
Proceeds from sale of properties/non-core product lines	1.1	0.3	0.4			
Purchase of intangibles	(4.1)	(4.6)	(1.8)	(1.9)		
Finance income	0.1	0.1	0.1			
Net cash (used in) investing activities	(3.4)	(4.6)	(1.4)	(2.0)		
Cash flows from financing activities						
Proceeds from issue of share capital						
Finance lease borrowings and repayments	(0.9)	(0.9)	(0.5)	(0.4)		
Dividends paid	(2.8)	(1.1)	(1.1)	(2.5)		
Net cash (used in) financing activities	(3.7)	(2.0)	(1.6)	(2.9)		
Net (decrease)/increase in cash and cash equivalents	2.3	3.9	(2.5)	(6.0)		
Foreign exchange movements	(1.6)	(1.3)	(1.6)	(0.4)		
Balance at the beginning of the period	21.7	22.4	22.4	25.0		
Balance at the end of the period	22.4	25.0	18.3	18.6		

Management of working capital

Weakening R&D tax credit rules in UK

Maturing New Product Development pipeline

China dividend to minority

